

Joint Long-Range Planning Committee

March 16, 2022

Committee Members Attending: HGA Co-Chair David Kennedy, Bill Junor; HGMD Co-Chair David Funk, Gary Ford, Mike George

Excused Absences: Nancy Henson

HGA Staff Attending: Jon Rea

Guests: Craig Baldwin, Candace Compton, Linda Hileman, John Recob, others

The meeting was called to order at 1:05 pm by David Funk, who noted that a quorum was present, and that the Committee currently has one vacancy.

He then introduced new member David Kennedy, who made a short self-introductory statement outlining his career in health care planning and hospital administration, including at the Mayo Clinic in Phoenix.

The Chair then invited the other members of the Committee to introduce themselves and make brief comments about their personal and professional backgrounds. (This was also done in the Committee's July 21, 2021 meeting; see the report of that meeting for their responses at that time.)

David Funk then initiated a general discussion of the purpose of the Committee, focusing on its major work product: an annual report. The question of when to produce this report was posed, and after discussion, there was consensus that July would be the best time. This would allow suggestions and recommendations in that report to be available during the early stages of Heather Gardens' annual budget cycle.

The members also agreed that to meet the July deadline this year, the Committee would need to meet several more times before then, rather than meeting quarterly as initially planned.

HGA General Manager Jon Rea noted that his staff use the term "strategic plan" for activities one to two years out. Committee members suggested that the term "long-range planning" should have a longer horizon, perhaps as much as ten to twenty years.

David Funk then explained the "Outcome Areas" document that was included in the agenda packet for today's meeting. That document is a first draft of an organizing structure for the various ideas and suggestions that emerged during discussions over the last nine months concerning long-range planning (and, subsequently, resulted in the creation of this Committee as a joint effort of HGA and HGMD).

After discussion, the Committee agreed that an important next step was to continue developing this document, and to prioritize the various efforts implied by the items in the document.

Members raised the issue of whether the Committee does, or should, have a mission statement, a vision, or a procedure memorandum.

To address these concerns, the Committee agreed to hold a work session on Wednesday, March 30, at 1:00 pm. The goal of that meeting is to produce improved versions of the mentioned documents.

Bill Junor mentioned that we cannot do all our planning internally, and that, in particular, we need to establish lines of communication with planning groups in the city, county, and state in order to understand how their plans may affect Heather Gardens.

The remainder of the meeting was devoted to a presentation by Gary Ford concerning planning for the future of the electric power infrastructure at Heather Gardens. He spoke from detailed notes, which are appended to this report.

Because of the breadth and complexity of the issues presented, the Committee agreed to defer discussion until a subsequent meeting.

The meeting was adjourned at about 2:35 pm.